ARTICLES OF INCORPORATION

OF

NORTHERN NEW MEXICO COLLEGE EAGLE CORPORATION

The undersigned, for the purpose of forming a corporation under the New Mexico Business Corporation Act and the University Research Park and Economic Development Act, hereby certifies:

ARTICLE I

The name of the corporation shall be: Northern New Mexico College Eagle Corporation.

ARTICLE II

The period of duration of the corporation shall be perpetual.

ARTICLE III

The purposes for which the corporation is organized are as follows:

All purposes permitted under the University Research Park and Economic Development Act NMSA Sections 21-28-1 through 21-28-25, as amended;

ARTICLE IV

The corporation shall have authority to issue up to One Thousand (1,000) shares of no-par value common stock. Shares of stock of the corporation shall be held only by Northern New Mexico College.

ARTICLE V

The address of the corporation’s initial registered office is 921 N. Paseo de Oñate, Española, NM 87532, and the name of the corporation’s initial registered agent at such address is Richard J. Bailey Jr.
ARTICLE VI

The corporation shall be governed by, and all of its functions, powers and duties shall be exercised by, a board of directors appointed by the regents consisting of such number as may be provided by the bylaws. Members of the board of directors may include the president of the college, the regents, officers and employees of the college and other persons selected by the regents.

The Board of Directors, except as limited by the New Mexico Business Corporation Act, the University Research Park and Economic Development Act, and these Articles of Incorporation, shall have the right to make, adopt, alter, amend and repeal Bylaws, fixing and altering the number of its directors and providing for the management of its property, and the regulation and governance of its business and affairs.

The initial Board of Directors shall consist of five members. The names and addresses of the persons who have consented to serve as directors until the first annual meeting of shareholders or until their successors are elected and qualified are:

<table>
<thead>
<tr>
<th>NAME</th>
<th>ADDRESS and/or Job Title</th>
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| Richard J. Bailey | President  
Northern NM College  
P.O. Box 711  
El Rito NM 87530 |
| Ricky Bejarano   | Vice President  
Administration and Finance  
Northern NM College |
| Julianna Barbee  | Director  
Small Business Development Center, Northern NM College |
| Kathy Keith      | Director, Community  
Partnerships Office, Los Alamos National Laboratory |
Erica Velarde  
Board of Regents Member  
Northern NM College

ARTICLE VII

The name and address of the incorporator is: Richard J. Bailey Jr. whose address is 921 N Paseo de Oñate, Española, New Mexico 87532.

IN WITNESS WHEREOF, I have hereunto set my hand and seal this 16th day of July, 2020.

Richard J. Bailey Jr.

STATEMENT OF ACCEPTANCE OF APPOINTMENT  
BY DESIGNATED INITIAL REGISTERED AGENT

I, Richard J. Bailey, Jr., hereby acknowledge the acceptance of my appointment as Initial Registered Agent of Northern New Mexico College Eagle Corporation, Inc., the corporation that is named in the annexed Articles of Incorporation.

Richard J. Bailey Jr.

STATE OF NEW MEXICO  
COUNTY OF RIO ARRIBA

This instrument was acknowledged before me on July 16, 2020, by Richard J. Bailey, Jr.
(Seal)

[Signature]
Notary Public

My commission expires: 4/20/2023